

Net Zero Green Team members

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| | | | | Executive Sponsor Scott Chan, Deputy Chief Investment Officer |
| Global Equity Wayne Yim, Associate Portfolio Manager Alex Glaeser, Investment Officer I | Fixed Income, Cash, Liquidity David Gold, Portfolio Manager Matt Schott, Investment Officer III | Real Estate Julie Donegan, Portfolio Manager Sally Stocks, Portfolio Manager Michael McGowan, Associate Portfolio Manager | Private Equity Aizaz Ali, Portfolio Manager Geetika Misra, Associate Portfolio Manager | Investment Performance and Compliance Melissa DaRonco, Associate Portfolio Manager Mike Dunigan, Associate Portfolio Manager |
| Investment Strategy and Risk Josh Dienesch, Portfolio Manager Anthony Schmitz, Associate Portfolio Manager | Risk Mitigation Strategies Carrie Lo, Portfolio Manager | Inflation Sensitive Charles Fitzpatrick, Portfolio Manager Guldip Dhillon, Investment Officer III | Sustainable Investment & Stewardship Strategies Brian Rice, Portfolio Manager Verity Chegar, Associate Portfolio Manager Matt Saha, Investment Officer II | Investment Operations Harmony Kingston, Associate Portfolio Manager |
| | | | | Legal Liaisons Steve Hamilton, Attorney V Scott Brooks, Attorney IV |

Net Zero Green Team status report

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| Oct 8 | Launched Net Zero Green Team with 18 members appointed from 8 investment teams |
| 23 | Total Net Zero Green Team members after adding 5 from Investment Performance and Compliance, Operations, and Legal teams |
| 7 | Biweekly meetings held since formation to coordinate efforts and share ideas |
| 120+ | Calls conducted with trusted thought partners to understand the net zero landscape |
| 1 | Memo to the Net Zero Leadership Team summarizing our findings about emissions measurement |
| 30+ | Global asset owner peers compared to CalSTRS for an assessment of our approach to achieving a net zero investment portfolio by 2050 |
| 3 | Consultants requested to provide information for short-term advisory services to support the work of the Net Zero Green Team |