

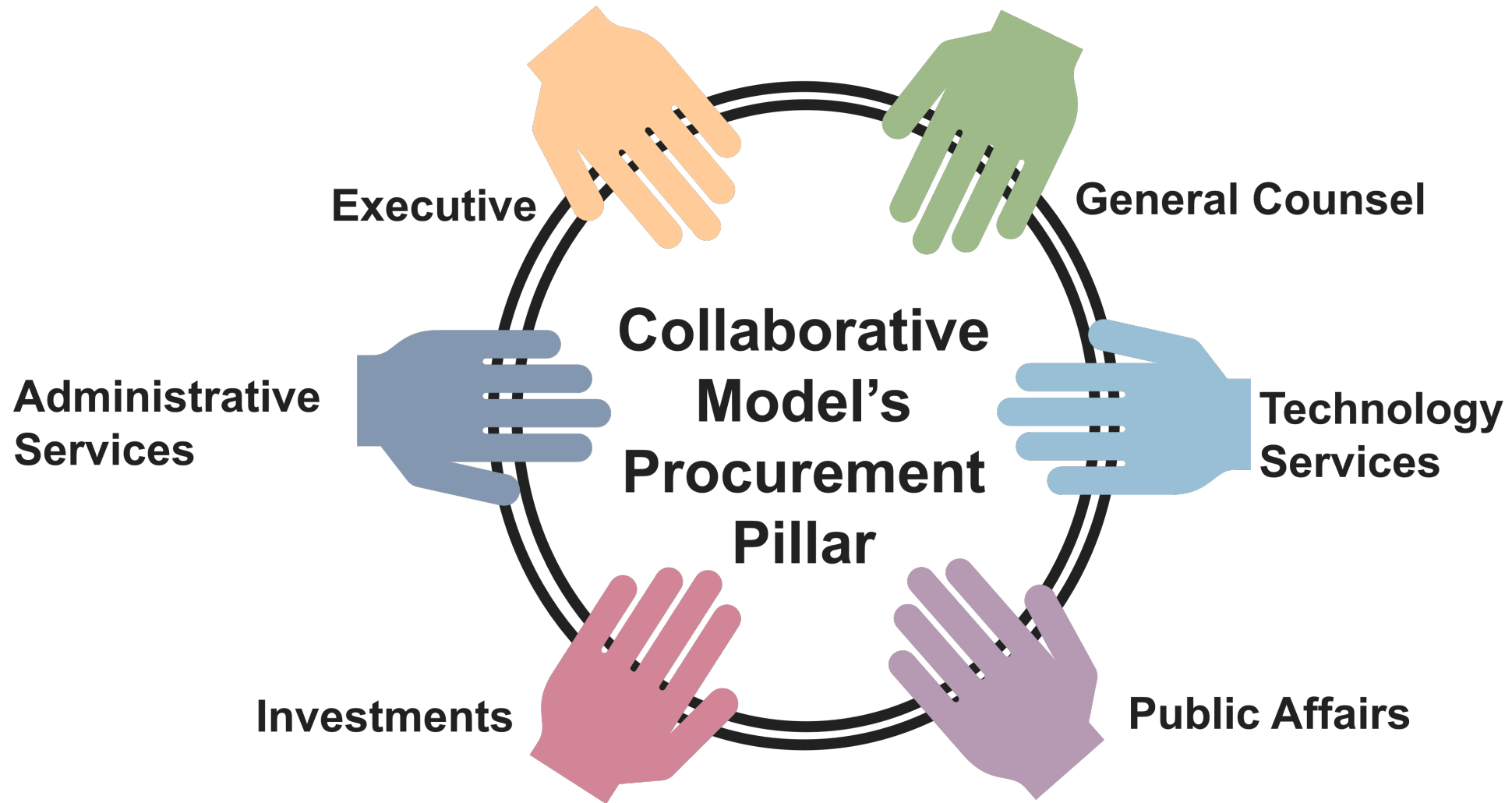


CALSTRS®

Investment Procurement Policy

November 3, 2022

Collaborative Initiative



Collaborative Initiative

Procurements

Laura Gonzales-Woodward,
Yazmin Meza, Esteban Reyes

Public Affairs

Joycelyn Martinez-Wade, Peter
Elliott, Mary Anne Ashley

General Counsel

Lamont King, Steven Hamilton

Assemblyman Ken Cooley

CalSTRS Executive Staff

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Scott Chan, Ashish Jain, Melissa
Norcia, Julie Underwood

Pillar Leads

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Steven Tong,

Financial Services

Melissa Roth

Enterprise Strategy Management

Daniel Moore, Vaishali Dwarka,
Andy Flores

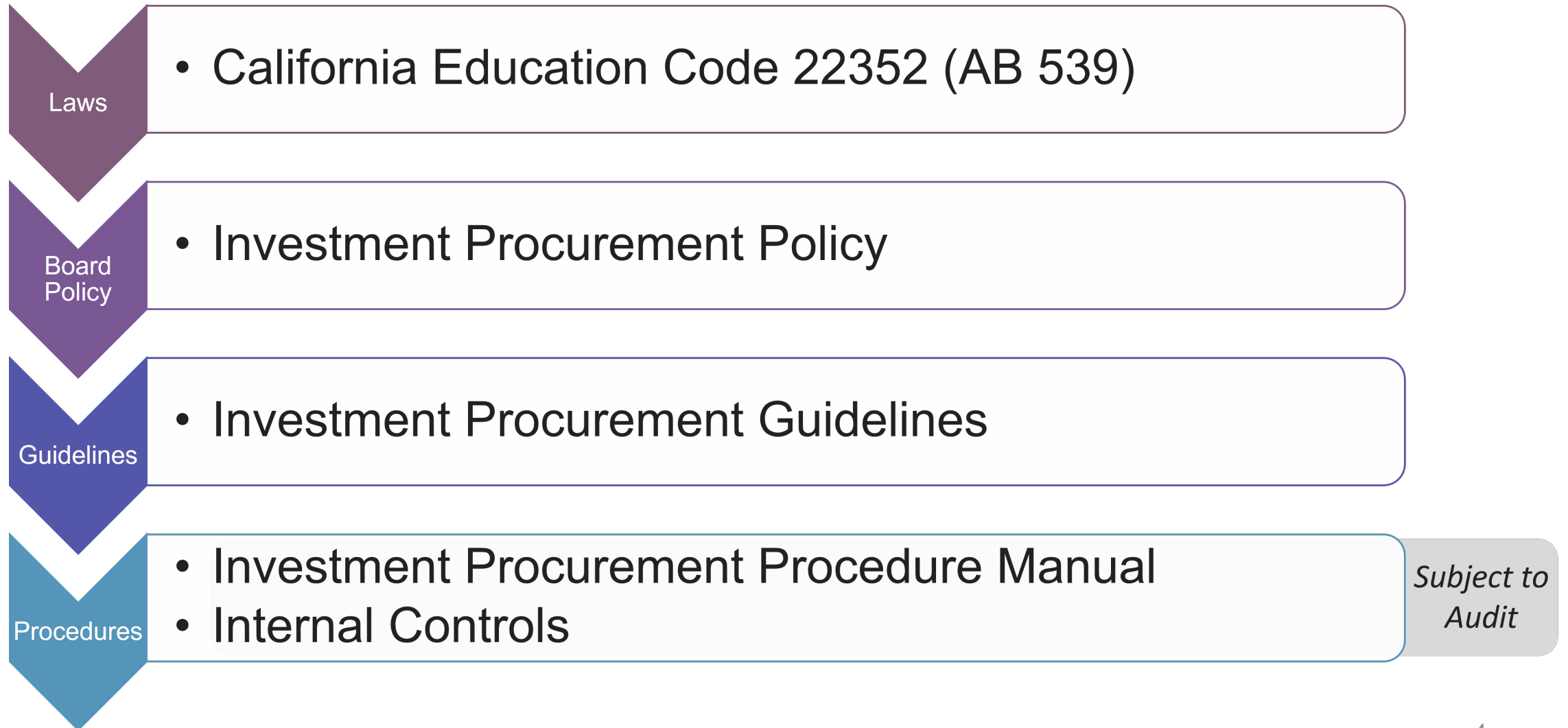
Technology Services

David Liao, Sam Musleh, Mike
Gomez, Wenyi Hou, Kartik
Pannamaraju

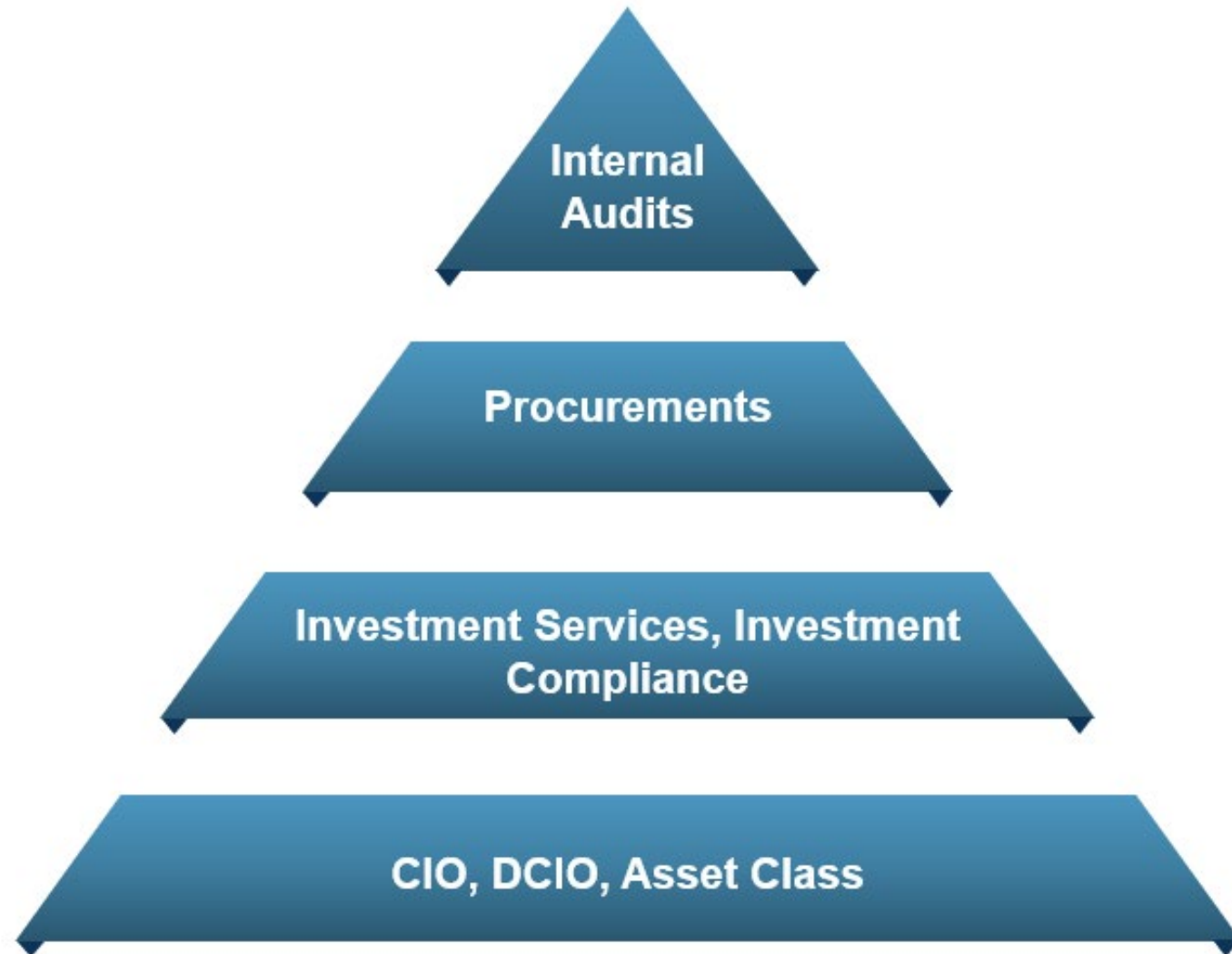
Investments

David Murphy, Cathy DiSalvo,
Kimmie Nicolas, Lisa Kashiwamura
Melissa DaRonco, Sanjay Singh

Governance Structure



Control Framework



Policy Elements and Benefits

Prudent State process aligned
Reduced Opportunity Cost
Expanded Manager Universe
streamline **Competitive Principles-Based**
Diligent **Transparent**
Continuous Outreach **Expedient Responses**
Open Partner of Choice
Reduced Procurement Timeline **Efficiency**