



Investment Opportunities in Industrial Decarbonization

JULY 26, 2023

Sustainable Industrial

thereby efficiency

Charging

rvcling

Power storage growing exponentially due to cost reductions, demand for reliability

Low carbon fuels key component of transition from natural gas

SERCAPITAL

Distributed resources

Battery Storage

Targeted middlemarket focus within \$3+ trillion market



Renewable

HYDROGEN H2

Waste-to-valu

Low Carbon Fuel

Demand shifting rapidly away from fossil fuels

~12% of U.S. grid now renewable; mature assets present repowering opportunities

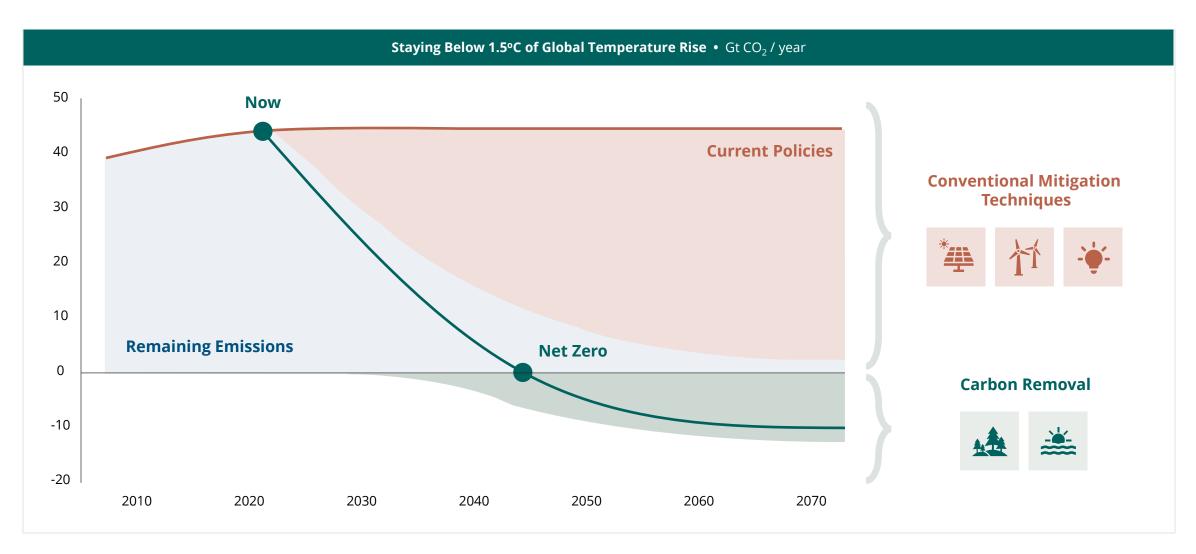
~113

collective years of leadership and investment track record

Environmental

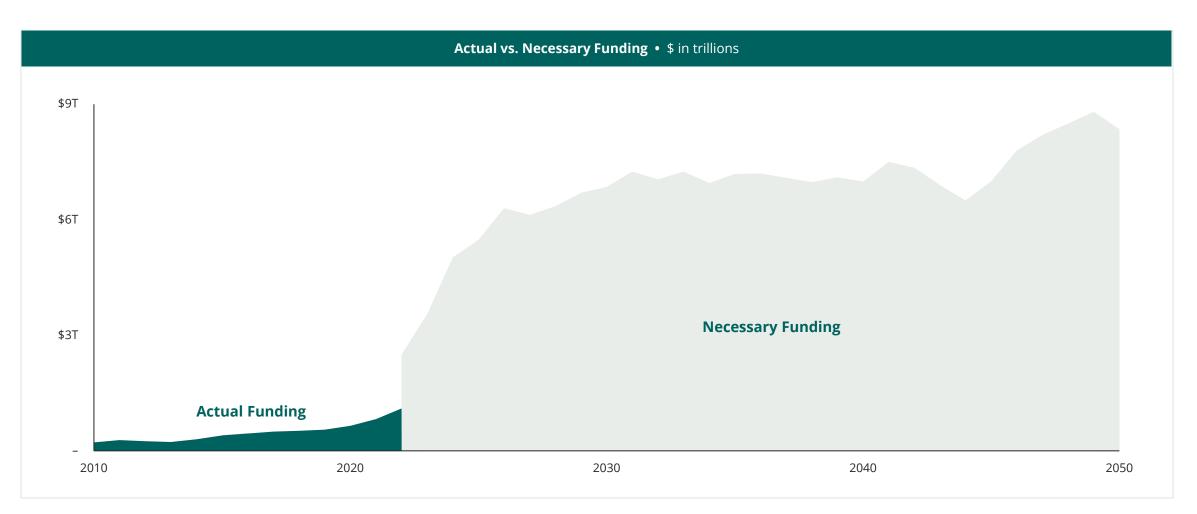
Push for circular economy: consumption, recycling and waste

Emissions off track for 1.5°C



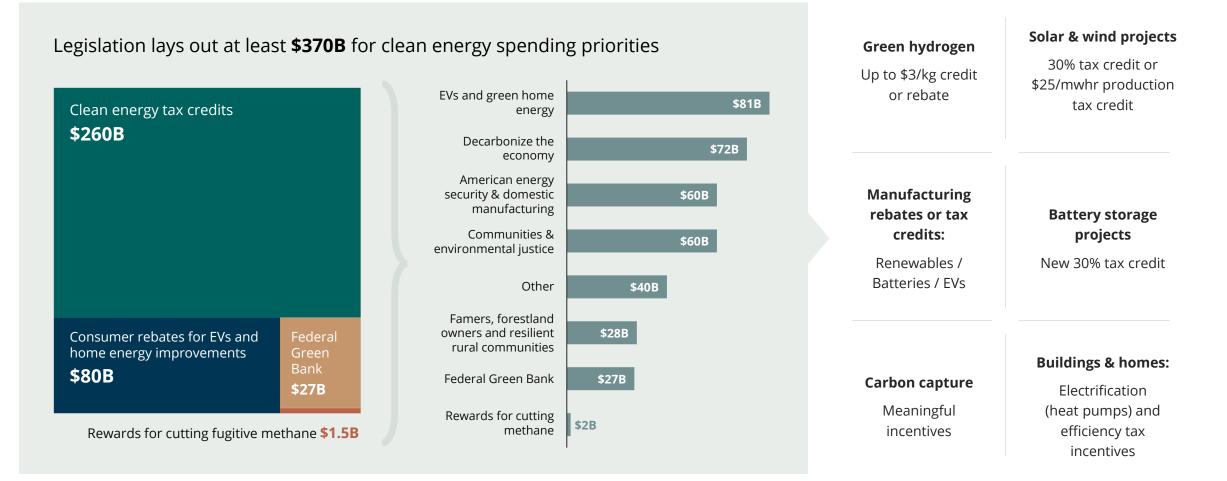
Climate funding gap remains huge

Global investment falls far short of what's needed to reach net zero by 2050

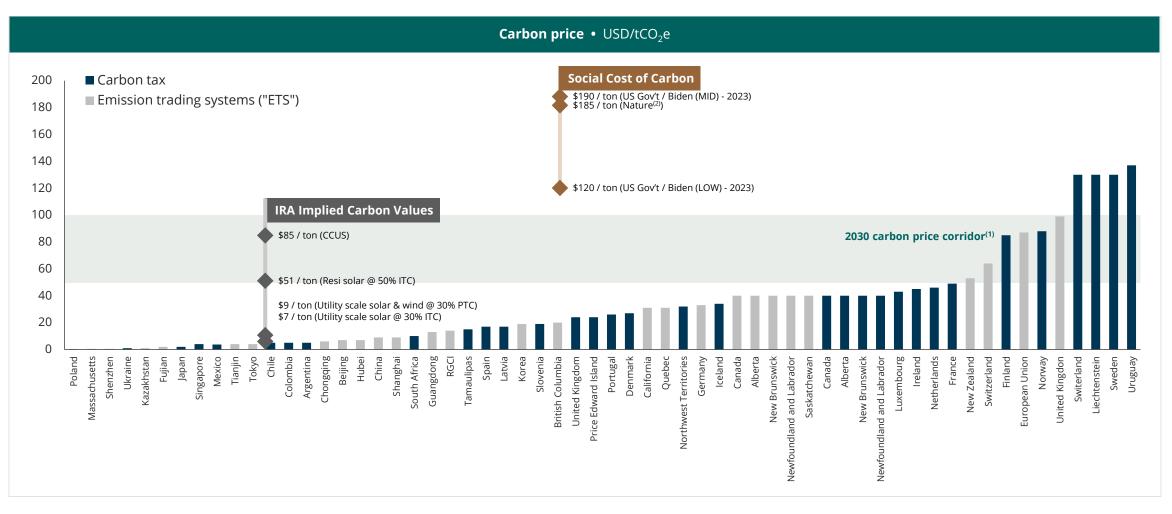


New, unprecedented tailwind for clean energy investment

Inflation Reduction Act of 2022



"Carbon is wildly mispriced," and very messy



Source: The World Bank. 2022. "State and Trends of Carbon Pricing 2022" (May), World Bank, Washington, DC

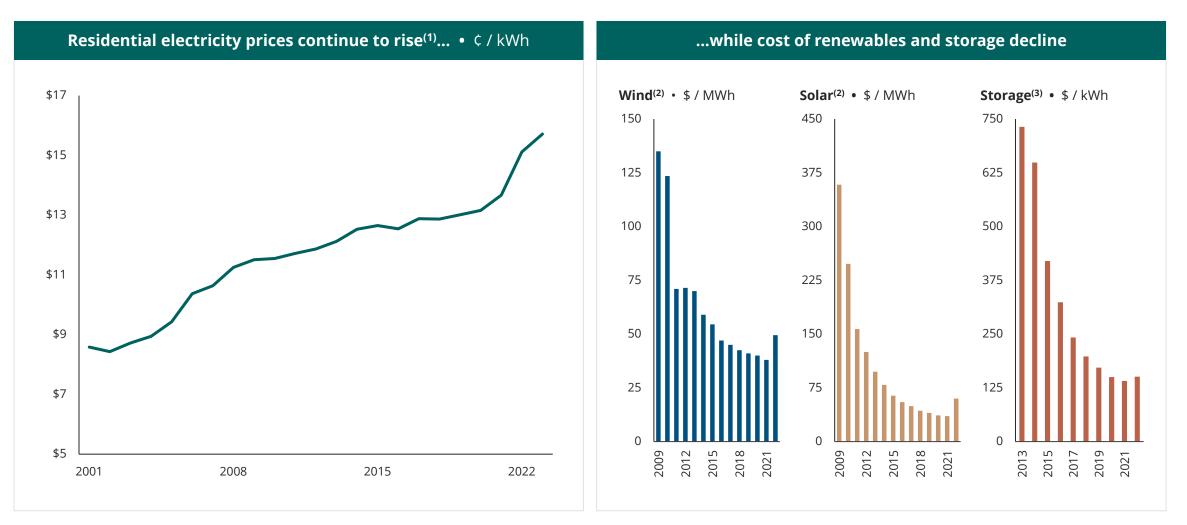
Chart: Nominal prices on April 2, 2022 are shown for illustrative purpose only. Prices are not necessarily comparable between CPIs because of (for example) differences in the sectors covered and allocation methods applied, specific exemptions, and compensation methods



(1) The 2030 carbon price corridor is based on the recommendations in the report of the High-Level Commission on Carbon Prices

(2) Rennert, K., Errickson, F., Prest, B.C. et al. Comprehensive evidence implies a higher social cost of CO2. Nature (2022)

Increasingly attractive unit economics...



(1) US EIA data accessed April 28, 2023

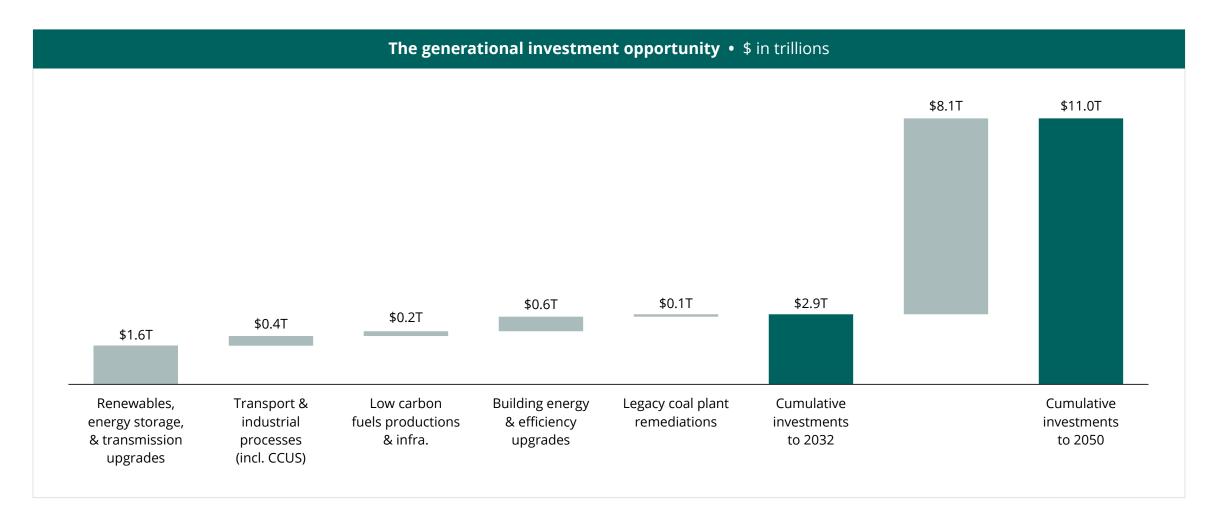
(2) Bloomberg NEF, "Lithium-ion Battery Pack Prices Rise for First Time to an Average of \$151/kWh." December 2022

(3) Lazard, "Levelized Cost of Energy Analysis." April 2023

SERCAPITAL

A \$3 trillion U.S. market over next decade

Growing to nearly \$11 trillion over next 25 years

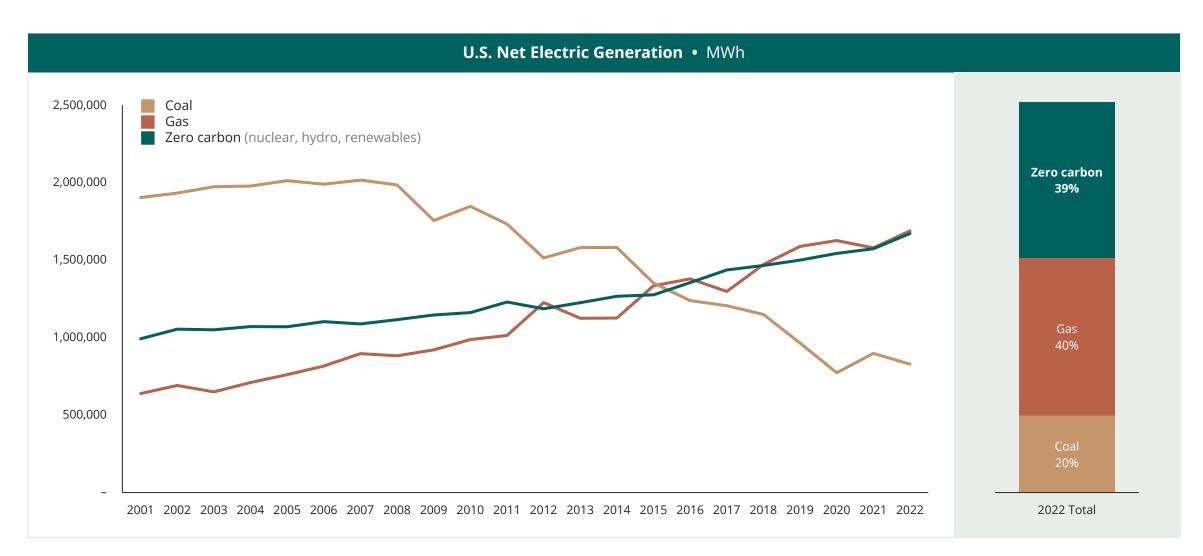


Demand leading a dis-integration of legacy businesses / assets

Thematic Shift: Driven by demand, supported by policies



Tipping point: Renewables outpacing coal & gas



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