

Table 1. Standard Agreements

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Aon Risk Insurance Services West, Inc	2/1/2020	Yes	\$3,125,900.00	\$0.00	\$9,758,897.00	Standard	Real Estate Broker	The purpose for this amendment is to replace in its entirety exhibit D., Fees to increase total agreement amount by \$3,125,900.00 from \$6,632,997.00 to not exceed \$9,758,897.00 Also replacing the Exhibit I Authorized Key Personnel.	Investments
Aspire HR inc.	6/8/2020	Yes	\$50,000.00	\$0.00	\$1,049,999.00	Standard	SAP SuccessFactors Implementation	The provisions of this amendment are effective June 11, 2021. Agreement is hereby amended as specified on the attached Amendment No. 3 to Standard Agreement to incorporate a new Work Authorization #3.	Technology Services
Cambridge Associates LLC	5/31/2019	Yes	\$5,000,000.00	\$0.00	\$12,500,000.00	Standard	Investment advisory in the Americas	The purpose of this amendment is to increase the maximum amount of the agreement from \$7,500,000 to the new maximum amount of \$12,500,000 extend the contract term through May 30,2024, update Exhibit H, CalSTRS Authorized/Key Personnel.	Investments
Generation Investment Management	3/19/2007	Yes	\$0.00	\$0.00	\$0.00	Standard	Sustainable Investment Management	The purpose of Amendment 5 is to update Section C, Agreement Liaisons, update Exhibit D, Investment Guidelines, objectives, and Performance Criteria, Update Exhibit E, Generation Investment Management US LLP's Authorized/Key Personnel; Update Exhibit F, CalSTRS Authorized/ Key Personnel.	Investments
Hogan Lovells US, LLP	1/1/2017	Yes	\$251,000.00	\$0.00	\$1,495,800.00	Standard	Federal Representative	Amend and restate Section C. Term to extend date through December 31, 2022 and amend and restate Section D.1, FEES, to add \$251,000.00 for a new total agreement amount of \$1,495,800.00.	Public Affairs
International Mailing Equipment Inc.	4/1/2021	No	\$0.00	\$54,360.00	\$54,360.00	Standard	Mailing Machine Maintenance	Mailing Machine Maintenance Services.	Administrative Services
Jones Lang LaSalle Americas, Inc.	7/1/2019	Yes	\$71,473,082.00	\$0.00	\$180,049,635.72	Standard	Property Management	The Contractor shall provide CALSTRS with Property Management Services as more fully described in Exhibit A-Scope of Work.	Administrative Services
Matthew Bender & Company, Inc., d.b.a. Lexis Nexis	11/10/2021	No	\$0.00	\$69,300.00	\$69,300.00	Standard	Production of TRL Production Book	The Contractor will produce an electronic and accessible version of the Teacher's Retirement Law Production book for CalSTRS.	Executive
Meketa Investment Group Inc.	7/1/2021	Yes	\$0.00	\$0.00	\$0.00	Standard	General Investment Consulting for CalSTRS Board	The provisions of the amendment are effective July, 1, 2021. The purpose of amendment 1 is to replace Section D fees in its entirety and replace Exhibit A Scope of Work in its entirety.	Investments
Nossaman, LLP (Attorney)	1/1/2019	Yes	\$150,000.00	\$0.00	\$280,796.00	Standard	Legal Services	The provisions of this amendment are effective July 1,2021. The purpose of this amendment is to add an additional \$150,000.00 for a new total agreement amount of \$280,796.00; and revise Sections D. Fees.	General Counsel
Principal Real Estate Investors, LLC	6/1/2021	Yes	\$0.00	\$0.00	\$0.00	Standard	Professional Management of a Portfolio of Equity Real Estate Investments	The provisions of the amendment are effective June 1, 2021, with the exception of fees, which were effective 9/1/2019. The purpose of amendment 7 is to replace Section D fees in its entirety and add exhibit N and O to the agreement.	Investments
RCLCO Fund Advisors, LLC	9/1/2021	Yes	\$405,000.00	\$0.00	\$2,019,000.00	Standard	Real Estate Board Consultant for CalSTRS Board	The purpose of this amendment, effective 9/1/21, is to increase the maximum amount from \$1,614,000 to \$2,019,000; extend contract term to 1/14/23; replace in its entirety Section B, 1., Contractor; update Exhibit G, RCLCO Fund Advisors, LLC's Authorized/Key Personnel; update Exhibit H, CalSTRS Authorized/Key Personnel.	Investments
Seyfarth at Work Workright Training LLC	9/1/2021	No	\$0.00	\$32,000.00	\$32,000.00	Standard	Legal Services Training	This Contract is effective September 1, 2021. Contractor shall provide virtual instructor led training courses discussing investment decisions, activities, concepts, definitions, and regulations pertaining to material non-public information and insider trading.	General Counsel
Shaw Law Group, PC	11/1/2015	Yes	\$50,000.00	\$0.00	\$475,000.00	Standard	Legal Services	The provisions of this amendment are to amend and restate section D.1, FEES, to add \$100,000.00 for a new total agreement amount of \$475,000.00.	General Counsel

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
State Street Bank & Trust Company	8/27/2007	No	\$0.00	\$271,000.00	\$271,000.00	Standard	Transition Management	Update vendor's name to read State Street Bank and Trust Company, Update contractor liaison section, Contractor Key Personnel List, CalSTRS liaison section and the CalSTRS authorized personnel section. All other terms and conditions remain the same.	Investments
Step toe & Johnson LLP	3/1/2017	Yes	\$50,000.00	\$0.00	\$540,000.00	Standard	Legal Services	The provisions of this amendment are effective November 1, 2020. The purpose of this amendment is to increase the maximum of this agreement by \$50,000.00 for a new maximum amount of \$540,000.00.	General Counsel
Weaver and Tidwell, LLP	6/30/2021	No	\$0.00	\$268,800.00	\$268,800.00	Standard	Audit Services	The provisions of this Agreement is to provide CalSTRS with internal investment audits, compliance risk assessment services and third-party compliance management services.	Audits
<b>Standard Subtotal</b>			<b>\$80,554,982.00</b>	<b>\$695,460.00</b>	<b>\$208,864,587.72</b>				

Table 2. CMAS Agreements

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Agile Global Solutions Inc.	12/10/2021	No	\$0.00	\$195,840.00	\$195,840.00	CMAS	Sharepoint Architect	The purpose of this agreement is for the contractor to provide SharePoint Architect services as more fully described in Exhibit A, Statement of Work.	Technology Services
Capio Group	11/13/2018	Yes	\$288,000.00	\$0.00	\$756,000.00	CMAS	Soft Launch Implementation	Amendment 1 is effective November 10, 2021. The purpose of amendment 1 is to increase fees, extend the term and revise scope as more fully described in CMAS Purchasing Authority Purchase Order Agreement, Amendment 1.	Technology Services
HHS Technology Group, LLC	11/15/2021	Yes	\$259,200.00	\$0.00	\$518,400.00	CMAS	Test Analyst	Effective 11/15/2021, adding funds and time to contract for test analyst services as more fully described in the Purchasing Authority Purchase Order Agreement Number4400003180, Amendment 1.	Technology Services
Thomas/Ferrous, Inc.	11/1/2021	No	\$0.00	\$673,500.00	\$673,500.00	CMAS	Members Research	The contractor shall provide consulting services to conduct Annual Member Satisfaction Survey, Quarterly Customer Service Contact Center Point of Service Surveys, Biennial Retirement Readiness Assessment Survey and Ad-Hoc Research.	Executive
Visionary Integration Professionals, LLC	12/1/2021	No	\$0.00	\$504,000.00	\$504,000.00	CMAS	Project Scheduler	The purpose of this agreement is for the contractor to provide Project Scheduler services as more fully described in Exhibit A, Statement of Work.	Technology Services
<b>CMAS Subtotal</b>			<b>\$547,200.00</b>	<b>\$1,373,340.00</b>	<b>\$2,647,740.00</b>				

**Table 3. Non-Competitive Bid (NCB)**

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Alpha Executive Coaching LLC	8/1/2021	No	\$0.00	\$24,000.00	\$24,000.00	Standard	Executive Coaching	The Executive Coach will serve at the direction of the Chief Executive Officer (CEO) or its designee to deliver executive coaching services.	Administrative Services
DME Delivers, LLC (DME)	1/2/2019	Yes	\$0.00	\$0.00	\$44,849,701.00	Standard	Produce and Mail Retirement Progress Reports	Amended to incorporate name change from Direct Mail Express, LLC to DME Delivers, LLC, update Federal ID Number, and also to correct contract term from 7/1/18-6/20/21 to 1/2/19-12/30/21.	Public Affairs
<b>NCB Subtotal</b>			<b>\$0.00</b>	<b>\$24,000.00</b>	<b>\$44,873,701.00</b>				

Table 4. Subscriptions

Contractor	Effective Date	Amendment	Amendment Amount	New Agreement	Total Amount	Agreement Type	Service Provided	Details	Branch
Association for Intelligent	11/1/2021	No	\$0.00	\$490.00	\$490.00	Subscription	Subscription	FY 21/22 SC 33336 SUB AIIM+Pro	General Counsel
Bloomberg Finance L.P.	10/27/2021	No	\$0.00	\$290.00	\$290.00	Subscription	Subscription	FY 21/22 SC 33233 EXP SUB Board Bloom	Executive
Bloomberg Finance L.P.	1/13/2022	No	\$0.00	\$475.00	\$475.00	Subscription	Subscription	FY 21/22 SC 33400 SUB Bloomberg	Public Affairs
Bloomberg Finance L.P.	1/3/2022	No	\$0.00	\$1,393.00	\$1,393.00	Subscription	Subscription	FY21/22 SC:1-33583CC	Investments
Carahsoft Technology Corp.	11/15/2023	No	\$0.00	\$43,030.78	\$43,030.78	Subscription	Subscription	FY 23/24 SC 33187 SUB LinkedIn	Human Resources
Carahsoft Technology Corp.	11/15/2022	No	\$0.00	\$41,191.80	\$41,191.80	Subscription	Subscription	FY 22/23 SC 33186 SUB LinkedIn	Human Resources
CCH Incorporated	9/29/2021	No	\$0.00	\$784.11	\$784.11	Subscription	Subscription	FY 21/22 SC 33303 SUB Wolters Kluwers	General Counsel
Dow Jones and Company Inc.	1/3/2021	No	\$0.00	\$580.37	\$580.37	Subscription	Subscription	FY 21/22 SC 33574 SUB WSJ	Public Affairs
Forbes	1/11/2022	No	\$0.00	\$49.99	\$49.99	Subscription	Subscription	FY 21/22 SC 33354 SUB Forbes	Public Affairs
Forrester Research, Inc.	12/1/2021	No	\$0.00	\$119,160.00	\$119,160.00	Subscription	Subscription	FY21/22 SC:1-33339 (Forrester Research)	Technology Services
Harvard Business Publishing	12/3/2021	No	\$0.00	\$99.00	\$99.00	Subscription	Subscription	FY 21/22 SC 33146 SUB HBR	Investments
Harvard Business Publishing	11/1/2021	No	\$0.00	\$120.00	\$120.00	Subscription	Subscription	FY 21/22 SC 33279 SUB Harvard Business	Human Resources
Harvard Business Publishing	1/3/2022	No	\$0.00	\$480.00	\$480.00	Subscription	Subscription	FY21/22 SC: 1-33577CC	Investments
ICE Benchmark Administration	1/1/2022	No	\$0.00	\$34,000.00	\$34,000.00	Subscription	Subscription	FY 21/22 SC 33380 SUB ICE	Investments
InMoment Research LLC	12/13/2021	No	\$0.00	\$27,318.21	\$27,318.21	Subscription	Subscription	FY 21/22 EXP SC 33597 SUB InMoment	Executive
Insight Public Sector, Inc.	11/1/2021	No	\$0.00	\$8,999.30	\$8,999.30	Subscription	Subscription	FY21/22 SC:1-33127	Technology Services
Juniper Square, Inc.	7/1/2025	No	\$0.00	\$50,000.00	\$50,000.00	Subscription	Subscription	FY 25/26 SC 33297 SUB Juniper	Investments
Juniper Square, Inc.	7/1/2024	No	\$0.00	\$50,000.00	\$50,000.00	Subscription	Subscription	FY 24/25 SC 33297 SUB Juniper	Investments
Juniper Square, Inc.	7/1/2023	No	\$0.00	\$50,000.00	\$50,000.00	Subscription	Subscription	FY 23/24 SC 33297 SUB Juniper	Investments
Juniper Square, Inc.	7/1/2022	No	\$0.00	\$50,000.00	\$50,000.00	Subscription	Subscription	FY 22/23 SC 33297 SUB Juniper Square	Investments
McClatchy Newspapers, Inc	10/26/2021	No	\$0.00	\$159.99	\$159.99	Subscription	Subscription	FY 21/22 SC 33254 SUB (CC)	Executive
McClatchy Newspapers, Inc	11/3/2021	No	\$0.00	\$259.99	\$259.99	Subscription	Subscription	FY 21/22 SC 33421 SUB SacBee	Human Resources
Momentive Inc.	11/3/2021	No	\$0.00	\$900.00	\$900.00	Subscription	Subscription	FY 21/22 SC 33281 EXP SUB Survey Monkey	Benefits & Services
Portfolio Media Inc.	8/12/2021	No	\$0.00	\$4,355.00	\$4,355.00	Subscription	Subscription	FY 21/22 SC 33285 EXP SUB Law360	General Counsel
PRACTISING LAW INSTITUTE	6/17/2021	No	\$0.00	\$340.91	\$340.91	Subscription	Subscription	FY 21/22 SC 33472 SUB	General Counsel
PRACTISING LAW INSTITUTE	11/10/2021	No	\$0.00	\$293.28	\$293.28	Subscription	Subscription	FY 21/22 SUB SC 33501	General Counsel
Regents of the Univ of California	11/3/2021	No	\$0.00	\$313.15	\$313.15	Subscription	Subscription	FY 21/22 SUB SC 33375	General Counsel
Regents of the Univ of California	11/3/2021	No	\$0.00	\$233.35	\$233.35	Subscription	Subscription	FY 21/22 SC 33366 SUB CEB	General Counsel
Regents of the Univ of California	10/27/2021	No	\$0.00	\$233.35	\$233.35	Subscription	Subscription	FY 21/22 SC 33302 SUB CEB	General Counsel
Sacramento Business Journal	3/6/2022	No	\$0.00	\$135.00	\$135.00	Subscription	Subscription	FY 21/22 SC 33672 SUB Sac Bus Journal	Technology Services
Sacramento Press Club	11/1/2022	No	\$0.00	\$500.00	\$500.00	Subscription	Subscription	FY 21/22 SC 33359 SUB SPC Events	Public Affairs
Stylebooks.com, Inc.	11/1/2021	No	\$0.00	\$27.00	\$27.00	Subscription	Subscription	FY 21/22 SC 33239 SUB APStyleGuide	Public Affairs
The Economist Newspaper Limited	1/4/2022	No	\$0.00	\$4,212.00	\$4,212.00	Subscription	Subscription	FY 21/22 SC 33594 SUB Economist Renew	Investments
The Financial Times Limited	11/27/2021	No	\$0.00	\$744.00	\$744.00	Subscription	Subscription	FY 21/22 SC 33252 SUB Renew FT	Public Affairs
Vimeo, Inc.	10/15/2021	No	\$0.00	\$900.00	\$900.00	Subscription	Subscription	FY 21/22 SC 33109 SUB Vimeo 1yr.	Public Affairs
<b>Subscriptions Subtotal</b>			<b>\$0.00</b>	<b>\$492,068.58</b>	<b>\$492,068.58</b>				