

CalSTRS 2025–28 Strategic Plan

January 8, 2024

Client Advisory Committee

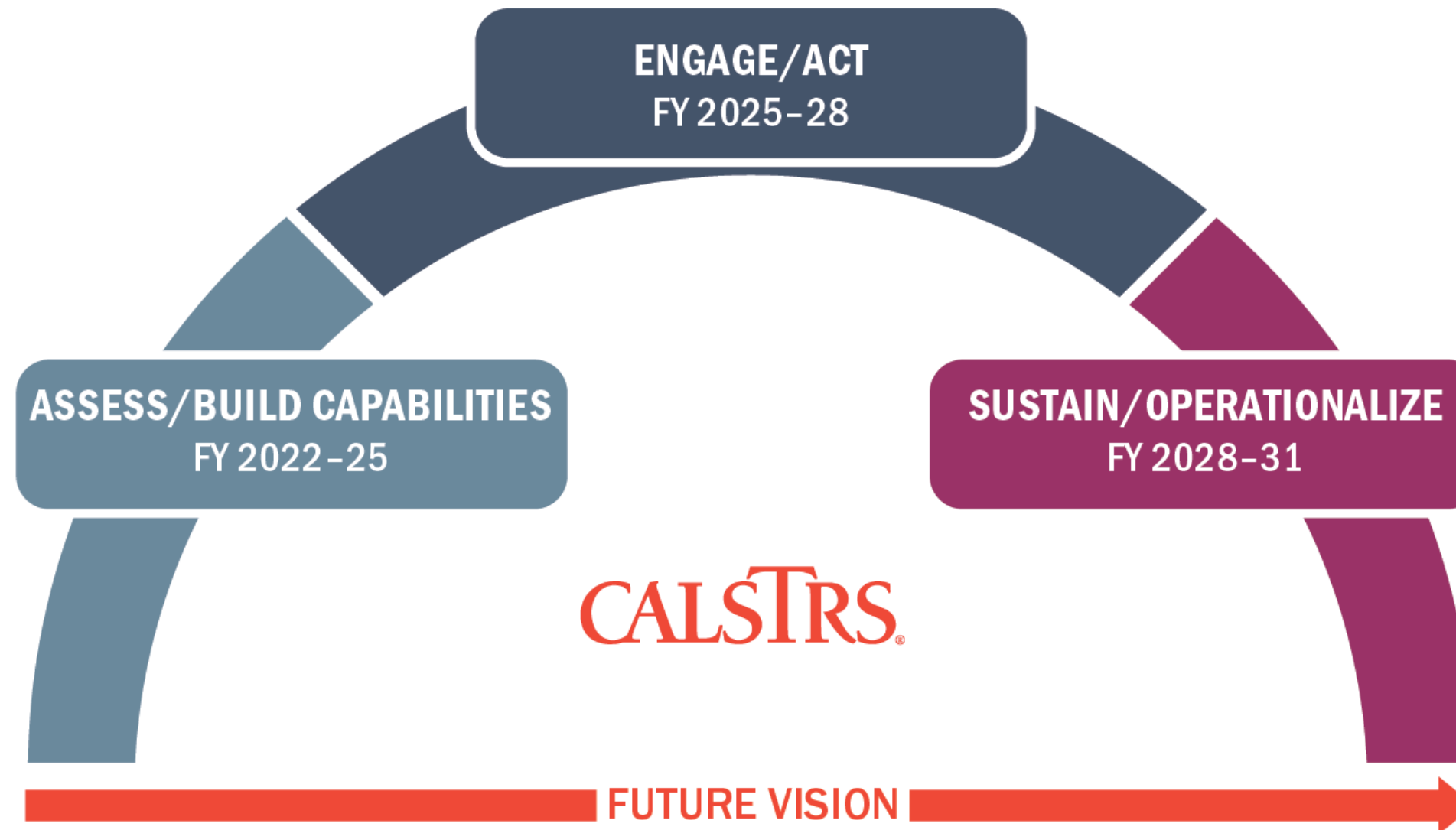
Ellen Maurizio, Enterprise Strategy Management

CALSTRS®

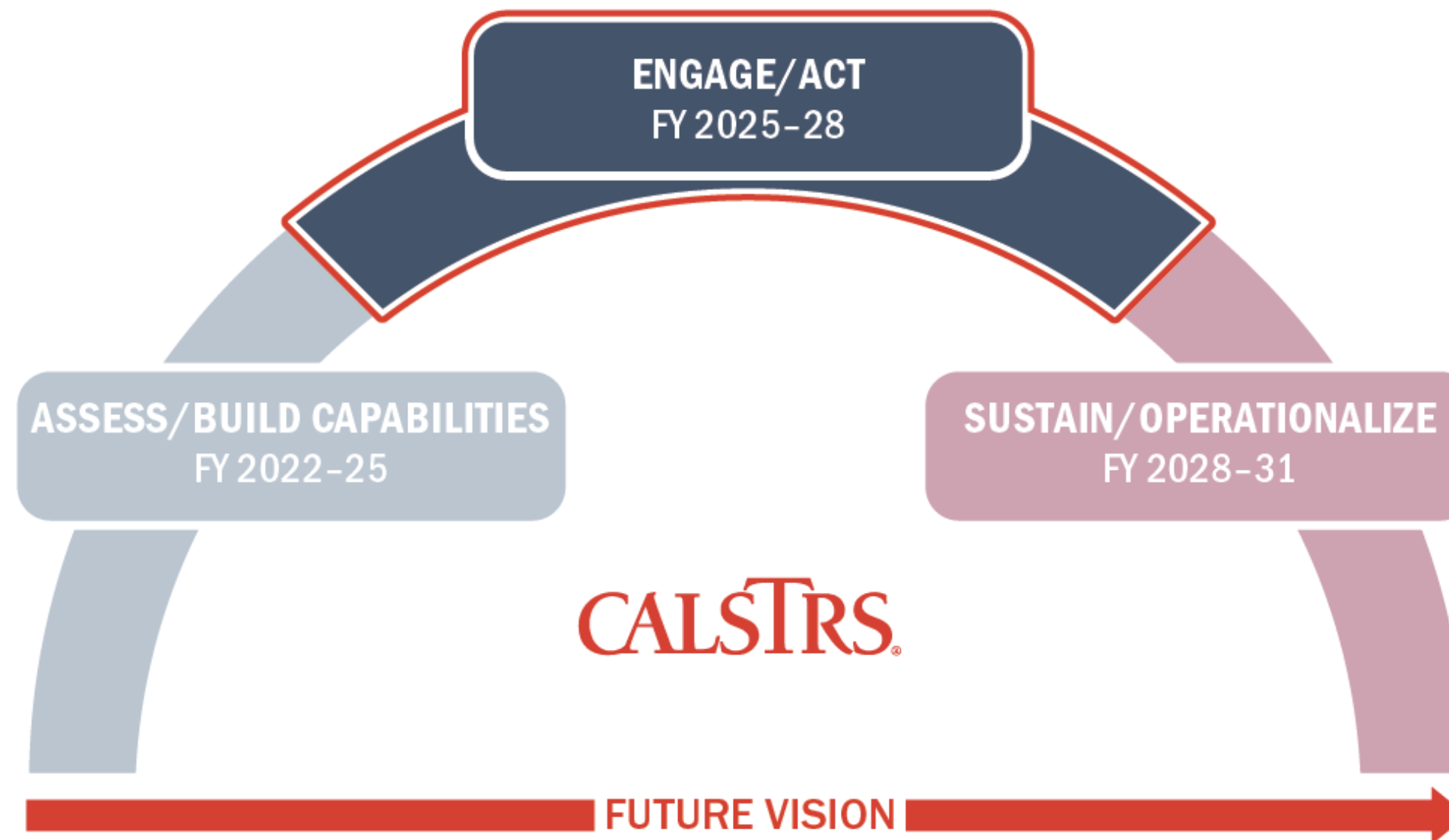
CalSTRS strategic planning fundamentals

- 3-year cycle, currently midway through the 2022–25 plan
- Strategic plan is supported by the annual business plan

Long term strategic vision



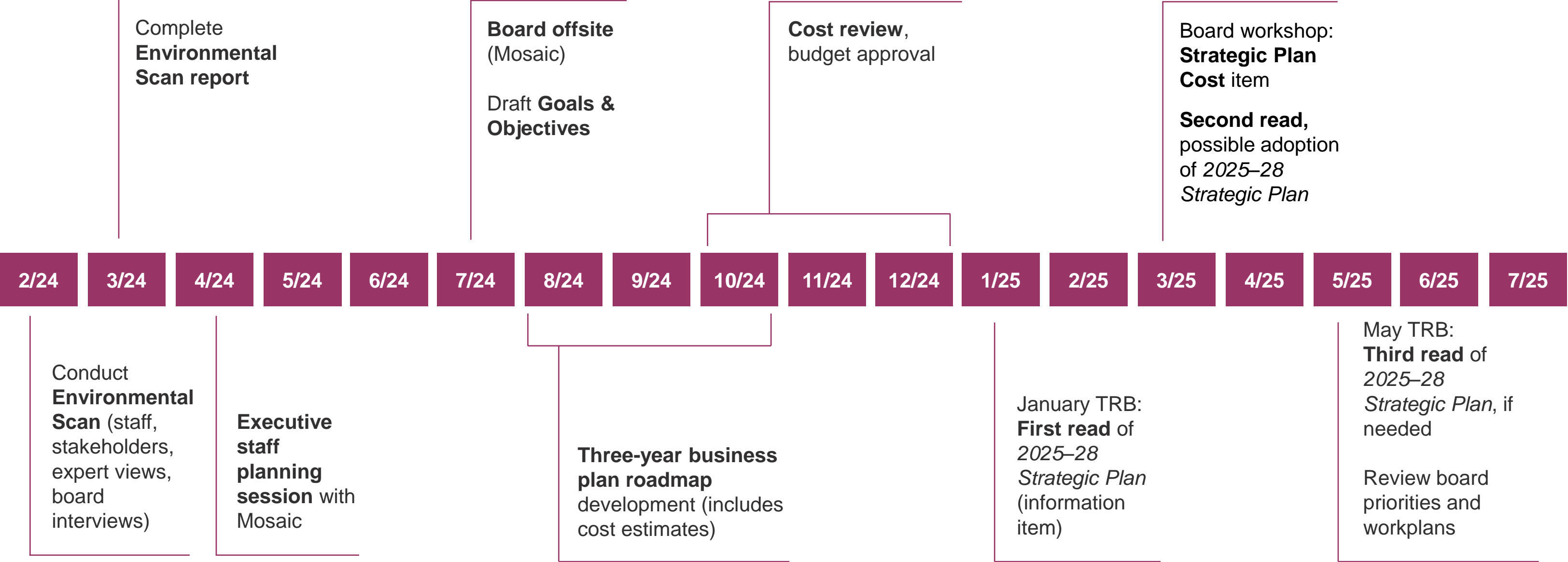
Long term strategic vision





Your voice is important.

2025–28 Strategic Plan timeline



Find strategic planning materials on CalSTRS.com

The screenshot displays the CalSTRS website interface. At the top, the CalSTRS logo is on the left, and a navigation bar includes links for Members, Retirees, Employers, Forms & publications, News, Investments, About, and Contact. A red button for 'myCALSTRS login' is also present. The 'About' dropdown menu is open, showing a list of links: CalSTRS at a Glance, Sustainability, Teachers' Retirement Board, Executive staff, Advisory committees, Doing business with CalSTRS, Legislation and regulations, Strategic planning (highlighted with a red arrow), Careers at CalSTRS, Ask the CEO, and Related sites. The main content area features a 'Strategic planning' section with the subtitle 'Strategic Plan, Business Plan and more.' Below this, there are two large graphic elements: a grid of colored dots on the left and a circular network of dots on the right. The grid graphic includes a red box with the text '2022-25 | ADOPTED MARCH 4, 2022 Strategic Plan CALSTRS'. The circular graphic includes the text '2023-24 | UPDATED OCT. 16, 2023 Business Plan CALSTRS'. A small photo of three people is visible at the bottom right of the 'About' dropdown menu.