CALIFORNIA STATE TEACHERS’ RETIREMENT SYSTEM

PRESENTS

“COMMUNICATING CHANGE TOGETHER”

2003 CalSTRS/EMPLOYER INSTITUTE

APRIL 3 AND 4, 2003 - SOUTHERN CALIFORNIA

MAY 13 AND 14, 2003 – NORTHERN CALIFORNIA

The Institute is an educational conference to provide you with an opportunity to develop a better understanding of the CalSTRS environment and how to operate within it. Those attending will become more familiar with the retirement system, its benefit programs, employer reporting, and the various benefit processes.

This year's Institutes promise to be both exciting and informative. We expect a large number of attendees, so register by January 24, 2003 to secure your space and receive the "early bird" registration fee of $210.00 (hotel reservation deadlines are listed below). Come join us to learn how we can communicate change together!

SOUTHERN CALIFORNIA

April 3 and 4, 2003
Renaissance Long Beach Hotel
111 East Ocean Blvd.
Long Beach, CA 90802
1(562) 437-5900
www.renaissancehotels.com

Hotel Reservation Deadline: MARCH 3, 2003
Room Rate: Single/Double $125.00

NORTHERN CALIFORNIA

May 13 and 14, 2003
Doubletree Hotel, Monterey
Two Portola Plaza
Monterey, CA 93940
1(800) 222- TREE or 1(831) 649-4511

Hotel Reservation Deadline: APRIL 14, 2003
Room Rate: Single/Double $133.00